



National Anti-Corruption Commission

Ref: 24#4799DOC

13 February 2024

The Hon Mark Dreyfus KC MP
Attorney-General
Parliament House
CANBERRA ACT 2600

By email: s 22 @ag.gov.au

Dear Attorney,

DECLARATION OF MATERIAL PERSONAL INTERESTS

The purpose of this letter is to provide you with my declaration of material personal interests that relate to the affairs of the National Anti-Corruption Commission (Commission), for the purposes of s 29 of the *Public Governance, Performance and Accountability Act 2013* (Cth) and s 247 of the *National Anti-Corruption Commission Act 2022* (Cth), pursuant to which I must disclose to you any material personal interest that I have that relate to the affairs of the Commission. In accordance with that requirement, I disclose the following matters.

No material financial interests to declare

I do not have any financial interests that are likely to relate to the affairs of the Commission.

Contact with parliamentarians and/or Commonwealth board members and senior bureaucrats

I have no current contact with parliamentarians and/or Commonwealth board members and senior bureaucrats.

GPO Box 605
CANBERRA ACT 2601
ABN 47 446 409 542

M. s 22 @nacc.gov.au
E. s 22 @nacc.gov.au

nacc.gov.au

Other matters

It is always possible that a matter that could potentially affect the interests of some other person known to me could come before the Commission. Should that occur, I would in each case consider whether the circumstances were such as to create an actual or perceived conflict of interest, and if so declare it in accordance with the Commission's procedures and, if appropriate, implement strategies to mitigate it, including if appropriate recusing myself from decision-making.

Conclusion

I note that there is a continuing duty to disclose material personal interests relating to the affairs of the Commission. Should I become aware of any material personal interest that relates to the affairs of the Commission, I will disclose it to you in accordance with the requirements under the PGPA Act or the Public Service Act.

I would be happy to discuss this letter with you or your office. I can be contacted directly on s 22 or by email at s 22 [@nacc.gov.au](mailto: @nacc.gov.au).

Yours sincerely,

A handwritten signature in black ink, appearing to read 'Kylie Kilgour', written over a light grey rectangular background.

Kylie Kilgour
Deputy Commissioner



National Anti-Corruption Commission

Deputy Commissioner

14 October 2024

The Hon Mark Dreyfus KC MP
Attorney-General

BY EMAIL: **s 22** [@ag.gov.au](mailto:[REDACTED]@ag.gov.au)

Dear Attorney,

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The purpose of this letter is to provide you with my declaration of material personal interests that relate to the affairs of the National Anti-Corruption Commission (Commission), for the purposes of s 29 of the *Public Governance, Performance and Accountability Act 2013* (Cth) and s 247 of the *National Anti-Corruption Commission Act 2022* (Cth), pursuant to which I must disclose to you any material personal interest that I have that relate to the affairs of the Commission. In accordance with that requirement, I disclose the following matters.

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I do not have any financial interests that are likely to relate to the affairs of the Commission.

Associations with parliamentarians and/or Commonwealth board members and senior bureaucrats

I have no current associations with parliamentarians and/or Commonwealth board members and senior bureaucrats.

Since my last declaration **s 47F(1)** [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
s 47F(1) [REDACTED]

I am not personally associated with these parliamentarians.

Other matters

It is always possible that a matter that could potentially affect the interests of some other person known to me could come before the Commission. Should that occur, I

would in each case consider whether the circumstances were such as to create an actual or perceived conflict of interest, and if so declare it in accordance with the Commission's procedures and, if appropriate, implement strategies to mitigate it, including if appropriate not participating in decision-making.

Conclusion

I note that there is a continuing duty to disclose material personal interests relating to the affairs of the Commission. Should I become aware of any material personal interest that relates to the affairs of the Commission, I will disclose it to you in accordance with the requirements under the PGPA Act or the Public Service Act.

I would be happy to discuss this letter with you or your office. I can be contacted directly on s 22 or by email at s 22 [@nacc.gov.au](mailto:s 22@nacc.gov.au).

Yours sincerely,

A handwritten signature in black ink, appearing to read 'Kylie Kilgour', is written over a light grey rectangular background.

Kylie Kilgour
Deputy Commissioner



National Anti-Corruption Commission

Deputy Commissioner

Ref: 24/942

16 September 2025

The Hon Michelle Rowland MP
Attorney-General

BY EMAIL: s 22 @ag.gov.au; s 22 @ag.gov.au

Dear Attorney,

DECLARATION OF MATERIAL PERSONAL INTERESTS

The purpose of this letter is to provide you with my declaration of material personal interests that relate to the affairs of the National Anti-Corruption Commission (Commission), for the purposes of s 29 of the *Public Governance, Performance and Accountability Act 2013* (Cth) and s 247 of the *National Anti-Corruption Commission Act 2022* (Cth), pursuant to which I must disclose to you any material personal interest that I have that relate to the affairs of the Commission. In accordance with that requirement, I disclose the following matters.

No material financial interests to declare

I do not have any financial interests that are likely to relate to the affairs of the Commission.

Associations with parliamentarians and/or Commonwealth board members and senior bureaucrats

I have no current associations with parliamentarians and/or Commonwealth board members and senior bureaucrats.

s 47F(1)

s 47F(1)

I am not personally associated with these parliamentarians.

Other matters

It is always possible that a matter that could potentially affect the interests of some other person known to me could come before the Commission. Should that occur, I would in each case consider whether the circumstances were such as to create an actual or perceived

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P. s 22
E. s 22 @nacc.gov.au

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conflict of interest, and if so declare it in accordance with the Commission's procedures and, if appropriate, implement strategies to mitigate it, including if appropriate not participating in decision-making.

Conclusion

I note that there is a continuing duty to disclose material personal interests relating to the affairs of the Commission. Should I become aware of any material personal interest that relates to the affairs of the Commission, I will disclose it to you in accordance with the requirements in section 247 of the *National Anti-Corruption Commission Act 2022* (Cth).

I would be happy to discuss this letter with you or your office. I can be contacted directly on s 22 or by email at s 22 [@nacc.gov.au](mailto:s 22@nacc.gov.au).

Yours sincerely,

A handwritten signature in black ink, appearing to read 'Kylie Kilgour', with a stylized flourish at the end.

Kylie Kilgour
Deputy Commissioner



National Anti-Corruption Commission

NSAP Minutes Template

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| | <ul style="list-style-type: none">• In relation to CASE2023-47E(9), Deputy Commissioner Kilgour declared a past association with s 47F(1), through a professional relationship at the s 47F(1) a number of years ago, and more recently a professional relationship with s 47F(1), but did not consider that there is a conflict of interest. | |
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| | | <ul style="list-style-type: none">In relation to CASE2023^{s 47E(d)}, Deputy Commissioner Kilgour declared that the referrer is being represented by s 47F(1) | |
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		<p>s 47F(1) of which Deputy Commissioner Kilgour was the s 47F(1) s 47F(1) She did not consider there to be a conflict of interest.*</p>	
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National Anti-Corruption Commission

CAPM Minutes Template

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1.	<ul style="list-style-type: none">In relation to CASE2024s 47E(d) and CASE2024s 47E(d), DC Kylie Kilgour declared that s 47F(1), former s 47F(1), is a s 47F(1). She did consider there is a conflict of interest to the extent that s 47F(1) might be involved in any correspondence and will excuse herself from discussion and consideration when this matter is discussed.*All declarations have been added to the CAPM COI Register	
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National Anti-Corruption Commission

NSAP Minutes

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Conflicts of Interest:

- In relation to CASE2024^{s 47E(d)}, Deputy Commissioner Kilgour declared, in relation to ^{s 47F(1)}, that during her time as Deputy Commissioner with IBAC, ^{s 47F(1)} ^{s 47F(1)} and while DC Kilgour cannot recall the specifics, believes she may have been the decision maker to dismiss ^{s 47F(1)}. DC Kilgour considered there was a conflict of interest in this matter and will not participate in consideration of this referral when it is discussed.*

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**Declaration has been added to the NSAP COI Register*

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National Anti-Corruption Commission

CAPM Minutes

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| | | <ul style="list-style-type: none">• In relation to CASE2024[s 47E(d)] and CASE2024[s 47E(d)], Deputy Commissioner Kilgour declared a conflict of interest due to a long personal association with the [s 47F(1)], who may have authorised documents involved in these matters.* | |
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**Declaration has been added to the CAPM COI Register*

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National Anti-Corruption Commission

NSAP Minutes

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	<ul style="list-style-type: none">In relation to CASE2024§ 47E(d), Deputy Commissioner Kilgour declared a conflict of interest in relation to the § 47F(1) and will not participate in deliberations. *
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	<i>*Declaration has been added to the NSAP COI Register</i>	
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National Anti-Corruption Commission

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| | | <p>c. Commissioner Kilgour declared that she was responsible for leading the Victorian Government Response to the Royal Commission into Child Sexual Abuse between 2015-2018. While she has no recollection of the referrer's s 47F(1) and does not consider there to be a conflict, she could have been involved in the decision and declined to be the decision maker for this matter.*</p> | |
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| | | <ul style="list-style-type: none">• In relation to CASE2023^{s 47E(d)}, Deputy Commissioner Kilgour declared a perceived conflict of interest as s 47F(1) and is a s 47F(1) of the referrer in the matter. Deputy Commissioner Kilgour will not participate in deliberations on this matter.*• In relation to CASE2025^{s 47E(d)}, Deputy Commissioner Kilgour disclosed a professional association with the referrer, s 47F(1), who was s 47F(1) s 47F(1). She did not consider there to be a conflict of interest as s 47F(1) did not report to her and she does not have a personal relationship with s 47F(1) s 47F(1). | |
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*Declaration has been added to the NSAP COI Register

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- In relation to CASE2025^{s 47E(6)} in the Tier 1 to Tier 2 Escalation, Deputy Commissioner Kilgour declared a conflict of interest with ^{s 47F(1)}, who is a friend of ^{s 47F(1)} and has met him socially on a number of occasions over the ^{s 47F(1)}. Given this, she will not be part of the deliberation of the matter should this occur.*

**Declaration has been added to the NSAP COI Register*

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National Anti-Corruption Commission

NSAP Minutes

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		<u>Conflicts of Interest:</u> <ul style="list-style-type: none">1. In relation to CASE2025 s 47E(d), Deputy Commissioner Kilgour declared a professional and personal relationship with s 47F(1) from s 47F(1) previous roles within the s 47F(1). Historically, she has had social contact with s 47F(1) and considered there to be a perceived conflict of interest. Deputy Commissioner Kilgour will not take part in discussion and consideration of this matter.*	
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		<i>*Declaration has been added to the NSAP COI Register</i>	
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National Anti-Corruption Commission

NSAP Minutes

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1.	<ul style="list-style-type: none">In relation to CASE2025^{s 47E(0)} in the Tier 1 and Tier 2 Escalation, Deputy Commissioner Kilgour disclosed she previously worked with ^{s 47F(1)} and ^{s 47F(1)}, when she was at the ^{s 47F(1)}, and declared a perceived conflict and will not take part in consideration of this matter.*	
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**Declaration has been added to the NSAP COI Register*

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PRIVATE INTERESTS DECLARATION

PROPOSED POSITION
& ORGANISATION

DEPUTY COMMISSIONER
NATIONAL ANTI-CORRUPTION COMMISSION

Please answer the following questions by circling the reply that applies to your personal circumstances. If you answer "yes" to any question, please provide details in a signed and dated attachment to this form. Please note that answering "yes" to any question does not necessarily preclude you from being appointed. Your response will be treated as confidential and will only be used for purposes connected with this proposed appointment.

S 47F(1)

I advise that to the best of my knowledge my private, business and financial interests, including taxation affairs, would not conflict with my public duties or otherwise cause embarrassment to myself or to the Government during my term of appointment.

I also undertake to advise the responsible minister should a situation arise in the future which might cause a conflict of interest with my responsibilities under this appointment.

KYLIE KILGOUR

Name



Signature

8/12/23

Date

PRIVATE INTERESTS DECLARATION - ATTACHMENT

PROPOSED POSITION & ORGANISATION	DEPUTY COMMISSIONER NATIONAL ANTI-CORRUPTION COMMISSION
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Please provide details for all 'yes' answers to any question on the Private Interests Declaration form. Please detail how conflict(s), actual or perceived, will be managed if appointed. Your responses will be treated as confidential and will only be used for purposes connected with the proposed appointment.

QUESTION	DETAILS AND CONFLICT MITIGATION STRATEGY
9.	s 47F(1)

ASSURANCE

I declare that to the best of my knowledge, the information provided above is true and correct.

<u>KYLE KILGOUR</u> Name	<u>[Signature]</u> Signature	<u>8/12/23</u> Date
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From: Kylie Kilgour s 47F(1) >
Sent: Friday, 11 August 2023 9:33 AM
To: NACC Appointments
Subject: Fwd: personal interest declaration [SEC=OFFICIAL: Sensitive]

Follow Up Flag: Follow up
Flag Status: Completed

CAUTION: This email originated from outside of the organisation. Do not follow guidance, click links, or open attachments unless you recognise the sender and know the content is safe.

Dear NACC appointments

s 47F(1)

I confirm nothing has changed since I made this declaration in December 2022.


I trust this will suffice but please let me know if not.

Regards
Kylie

Sent from my iPhone

Begin forwarded message:

s 22



We acknowledge the traditional custodians of this land and celebrate their ongoing culture and contribution to society.

-----Original Message-----

From: Kylie Kilgour s 47F(1) >

Sent: Tuesday, 6 December 2022 6:05 PM

To: NACC Appointments s 22 @ag.gov.au>

Subject: Fwd: personal interest declaration [SEC=OFFICIAL: Sensitive]

CAUTION: This email originated from outside of the organisation. Do not follow guidance, click links, or open attachments unless you recognise the sender and know the content is safe.

Dear Appointments Panel,

Please find attached my personal interest declaration.

With respect to the additional question you've asked me to address, I have no formal political affiliation. s 47F(1)

[REDACTED]

s 47F(1)
[REDACTED]

I am happy to answer any questions the panel has about these matters.

Regards

Kylie

If you have received this transmission in error please notify us immediately by return e-mail and delete all copies. If this e-mail or any attachments have been sent to you in error, that error does not constitute waiver of any confidentiality, privilege or copyright in respect of information in the e-mail or attachments.

CAPM Conflict of Interest Register - 2024-2025											
Item #	CAPM Meeting Date	Name / Role	Related Case/s	Description Of Conflict	Method of Declaration	Content Manager Record Number	NOTES	Integrity Team Notified	*Review 1 - Due Date	*Review - Due Date	*for ongoing COI's only
2	Tuesday, 3 December 2024	Deputy Commissioner Kyle Kilgour	CASE2024-478 CASE2024-478	DC Kilgour declared that s. 47F(1) (is s. 47F(1)) did consider there is a conflict of interest to the extent that s. 47F(1) might be involved in any correspondence and will excuse herself from discussion and consideration when this matter is discussed.*	Verbal during CAPM						

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Thursday, 8 August 2024	Deploy Commissioner Kigour	OSEZ007	Deploy Commissioner Kigour s 47F(1) through a professional relationship at the of years ago, and more recently a professional relationship with s 47F(1), but did not consider that there is a conflict of interest.	Verdery Filing Minutes	2434180400				
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Thursday, 6 February 2025	Deputy Commissioner Kilgour	CASE2025-476(1)	In relation to CASE2025-476(1), Deputy Commissioner Kilgour declared, in relation to 476(1) that during her time as Deputy Commissioner with IBAC, 476(1) and while DC Kilgour cannot recall the specifics, believes she may have been the decision maker to 476(1) the complaint. DC Kilgour considered there was a conflict of interest in this matter and will not participate in	Verbal / Meeting Minutes	25#5567DOC				
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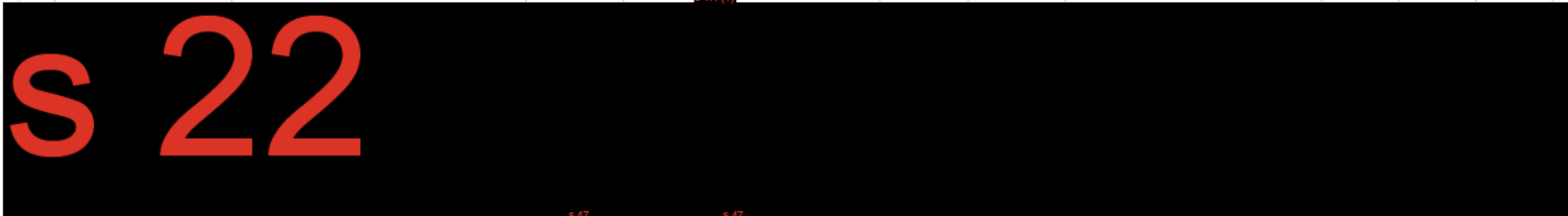


	Thursday, 20 March 2025	Deputy Commissioner Kilgour	CASE2024-496	In relation to CASE2024-496, Deputy Commissioner Kilgour declared a conflict of interest with the 202410 Deputy Commissioner Kilgour will excuse herself when this matter is discussed.	Verbal / Meeting Minutes	25#12871DOC				
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Thursday, 15 May 2025	Deputy Commissioner Kilgour	CASE2025-47 and CASE2025-47	Commissioner Kilgour declared that she was responsible for leading the Victorian Government Response to the Royal Commission into Child Sexual Abuse between 2015-2018. While she has no recollection of the 47(1) and does not consider there to be a conflict, she could have been involved in the decision and declined to be the decision maker for this matter.*	Verbal / Meeting Minutes	25#17867DOC				
Thursday, 15 May 2025	Deputy Commissioner Kilgour	CASE2025-47	In relation to CASE2025-47, Deputy Commissioner Kilgour declared a perceived conflict of interest with 47(1) and is a 47(1) in the matter. Deputy Commissioner Kilgour will not participate in deliberations on this matter.	Verbal / Meeting Minutes	25#17867DOC				
Thursday, 15 May 2025	Deputy Commissioner Kilgour	CASE2025-47	In relation to CASE2025-47, Deputy Commissioner Kilgour disclosed a professional association with the referee 47(1) who was a 47(1). She did not consider there to be a conflict of interest with 47(1) did not report to her and she does not have a personal 47(1).	Verbal / Meeting Minutes	25#17867DOC				



Thursday, 9 June 2025	Deputy Commissioner Kilgour	CASE2025-47	In relation to CASE2025-47 in the 1st to 1st 2 Escalation, Deputy Commissioner Kilgour declared a conflict of interest with 47(1) and has met him socially on a number of occasions over the 47(1)s. Given this, she will not be part of the deliberation of the matter should this arise.	In writing and Minutes	25#20736DOC				
Thursday, 12 June 2025	Deputy Commissioner Kilgour	CASE2025-47	In relation to CASE2025-47, Deputy Commissioner Kilgour declared a professional and personal relationship with 47(1) from 47(1) prior to 47(1). Historically, she has had social contact with 47(1) and considered there to be a perceived conflict of interest. Deputy Commissioner Kilgour will not	In writing and Minutes	25#20736DOC				



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	Thursday, 30 October 2025	Deputy Commissioner Kilgour	CASE20251105	Deputy Commissioner Kilgour declared a professional and personal relationship with s 47(1) from s 47(1) previous roles within the s 47(1). Historically, she has had social contact with s 47(1) and considered there to be a perceived conflict of interest. Deputy Commissioner Kilgour did not read the assessment summary or take part in discussion or consideration of this matter.*	In writing and Minutes						
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