

-----Original Appointment-----

From: 22 [REDACTED]@nacc.gov.au>

Sent: Monday, 23 March 2026 8:38 AM

To: 22 [REDACTED] Paul Brereton; Philip Reed; 22 [REDACTED]

Cc: 22 [REDACTED]

Subject: Corporate Plan - Foreword and introduction [SEC=OFFICIAL]

When: Monday, 23 March 2026 11:15 AM-11:45 AM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting; 22 [REDACTED]

OFFICIAL

OFFICIAL

Good afternoon Commissioner and Philip,

Per the attached email from the Governance team, this meeting is to discuss the Commissioner's foreword and CEO's introduction for the forthcoming Corporate Plan.

I have also excerpted these sections from last year's Corporate Plan for your reference ahead of this meeting.

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet22> [REDACTED]

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

[Need help?](#) | [System reference](#)

Dial in by phone

22 [REDACTED] Australia, Sydney

[Find a local number](#)

Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 @nacc.gov.au> On Behalf Of 22

Sent: Monday, 23 March 2026 9:12 AM

To: 22 Paul Brereton; Kylie Kilgour; Nicole Rose; Ben Gauntlett; Philip

Reed; 22

22

Cc: 22

22

22

Subject: 37(1)(a) - Stocktake and way ahead

When: Monday, 23 March 2026 12:30 PM-1:15 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting; 22

22

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet22>

Meeting ID: 22

Passcode: 22

[Need help?](#) | [System reference](#)

Dial in by phone

22 Australia, Sydney

[Find a local number](#)

Phone conference ID: 22

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: Paul Brereton [REDACTED]@nacc.gov.au>

Sent: Monday, 23 March 2026 9:25 AM

To: Nicole Rose; Ben Gauntlett; Kylie Kilgour; Philip Reed; [REDACTED]

[REDACTED]

Subject: PJC NACC

When: Monday, 23 March 2026 12:00 PM-12:30 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting

Microsoft Teams meeting

Join: [https://teams.microsoft.com/meet\[REDACTED\]](https://teams.microsoft.com/meet[REDACTED])

Meeting ID: [REDACTED]

Passcode: [REDACTED]

[Need help?](#) | [System reference](#)

Dial in by phone

[REDACTED]

Australia, Sydney

[Find a local number](#)

Phone conference ID: [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED] **On Behalf Of** Paul Brereton

Sent: Tuesday, 23 December 2025 3:11 PM

To: Paul Brereton; Philip Reed; 22 [REDACTED]

22 [REDACTED]

Cc: 22 [REDACTED]

Subject: ON LINE TODAY - SES Officers' Mtg

When: Monday, 23 March 2026 10:00 AM-11:00 AM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: 22 [REDACTED]

Microsoft Teams [Need help?](#)

[Join the meeting now](#)

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

Dial in by phone

22 [REDACTED]

Australia, Sydney

[Find a local number](#)

Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED]@nacc.gov.au>

Sent: Sunday, 22 March 2026 8:41 PM

To: 22 [REDACTED] Paul Brereton

Subject: Stand up - 22 [REDACTED] [SEC=OFFICIAL:Sensitive, ACCESS=Legal-Privilege]

When: Monday, 23 March 2026 11:00 AM-11:30 AM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting

OFFICIAL:Sensitive Legal-Privilege

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet22> [REDACTED]

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

[Need help?](#) | [System reference](#)

Dial in by phone

22 [REDACTED] Australia, Sydney

[Find a local number](#)

Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED]@nacc.gov.au>

Sent: Tuesday, 24 March 2026 5:00 PM

To: 22 [REDACTED] Nicole Rose; Kylie Kilgour; Ben Gauntlett; 22 [REDACTED]; Paul Brereton

Subject: Discussion with Commissioner [SEC=OFFICIAL:Sensitive, ACCESS=Legal-Privilege]

When: Tuesday, 24 March 2026 5:00 PM-5:30 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting

OFFICIAL:Sensitive Legal-Privilege

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet/22> [REDACTED]

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

[Need help?](#) | [System reference](#)

Dial in by phone

22 [REDACTED] Australia, Sydney

[Find a local number](#)

Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED]@nacc.gov.au>

Sent: Tuesday, 24 March 2026 3:15 PM

To: 22 [REDACTED]; Paul Brereton; 22 [REDACTED]

Subject: Discussion with Commissioner [SEC=OFFICIAL:Sensitive, ACCESS=Legal-Privilege]

When: Tuesday, 24 March 2026 4:00 PM-5:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting

OFFICIAL:Sensitive Legal-Privilege

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet/22> [REDACTED]

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

[Need help?](#) | [System reference](#)

Dial in by phone

22 [REDACTED] Australia, Sydney

[Find a local number](#)

Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED] <[REDACTED]@nacc.gov.au>

Sent: Sunday, 22 March 2026 8:43 PM

To: 22 [REDACTED] Paul Brereton

Subject: Stand up - 22 [REDACTED] [SEC=OFFICIAL:Sensitive, ACCESS=Legal-Privilege]

When: Tuesday, 24 March 2026 10:00 AM-10:30 AM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting

OFFICIAL:Sensitive Legal-Privilege

Microsoft Teams meeting

Join: [https://teams.microsoft.com/meet22\[REDACTED\]](https://teams.microsoft.com/meet22[REDACTED])

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

[Need help?](#) | [System reference](#)

Dial in by phone

22 [REDACTED] Australia, Sydney

[Find a local number](#)

Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 - Irrelevant Material

Sent: Saturday, 21 March 2026 7:42 AM

To: 22 (AU); Paul Brereton; Kylie Kilgour; Nicole Rose; Ben Gauntlett; Philip Reed; 22

(AU)

Subject: Confidential matter - Commission / Senior Counsel / Junior Counsel / KWM discussion of draft report

When: Wednesday, 25 March 2026 11:00 AM-12:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting

Morning – this is the teams link for the meeting with Counsel next Wednesday.

The internal placeholder can be cancelled.

Thanks

22

-----Original Appointment-----

From: 22 - Irrelevant Material

Sent: Friday, 20 March 2026 6:30 PM

To: 22 - Irrelevant Material

22

22

Subject: Confidential matter - Commission / Senior Counsel / Junior Counsel / KWM discussion of draft report

When: Wednesday, 25 March 2026 11:00 AM-12:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting

Dear all

As foreshadowed, this time is to discuss the draft report and next steps.

Commission: Please forward this meeting invite to the SOHs (apologies, we do not have all email addresses).

Many thanks

22

22 | Senior Associate
King & Wood Mallesons

T 22

M 22

E 22 - Irrelevant Material

22

kwm.com

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet/22>

Meeting ID: 22

Passcode: 22

[Need help?](#) | [System reference](#)

Dial in by phone

22 Australia, Sydney

[Find a local number](#)

Phone conference ID: 22

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 **On Behalf Of** Paul Brereton

Sent: Tuesday, 17 March 2026 12:45 PM

To: Paul Brereton; Nicole Rose; 22

Cc: 22

Subject: Mtg w 22 and 37(1)(a) Legal Team

When: Wednesday, 25 March 2026 5:00 PM-5:30 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: 22

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet/22>

Meeting ID: 22

Passcode: 22 -

Help: 22

System reference: 22 - Irrelevant Material

22

Dial in by phone

22 Australia, Sydney

Find a local number: <https://dialin.teams.microsoft.com/22>

Phone conference 22

For organisers

Meeting options:

<https://teams.microsoft.com/meetingOptions/22>

Reset dial-in PIN: <https://dialin.teams.microsoft.com/22>

-----Original Appointment-----

From: 22 On Behalf Of Paul Brereton

Sent: Wednesday, 25 March 2026 10:26 AM

To: Paul Brereton; Nicole Rose; Ben Gauntlett; Kylie Kilgour; Philip Reed; 22

22

Subject: Mtg w Legal Team - Review of Referrals

When: Wednesday, 25 March 2026 2:00 PM-4:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet/22>

Meeting ID: 22

Passcode: 22

[Need help?](#) | [System reference](#)

Dial in by phone

22

Australia, Sydney

[Find a local number](#)

Phone conference ID: 22

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED] <[REDACTED]@nacc.gov.au>

Sent: Sunday, 22 March 2026 8:43 PM

To: 22 [REDACTED] Paul Brereton

Subject: Stand up - 22 [REDACTED] [SEC=OFFICIAL:Sensitive, ACCESS=Legal-Privilege]

When: Wednesday, 25 March 2026 10:00 AM-10:30 AM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting

OFFICIAL:Sensitive Legal-Privilege

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet/22> [REDACTED]

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

[Need help?](#) | [System reference](#)

Dial in by phone

22 [REDACTED] Australia, Sydney

[Find a local number](#)

Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 **On Behalf Of** Paul Brereton

Sent: Wednesday, 25 March 2026 5:01 PM

To: Nicole Rose; Ben Gauntlett; Kylie Kilgour; Philip Reed; 22

22

Subject: Legal Team - Defence Referrals

When: Thursday, 26 March 2026 10:00 AM-12:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: 22

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet/22>

Meeting ID: 22

Passcode: 22

[Need help?](#) | [System reference](#)

Dial in by phone

22

Australia, Sydney

[Find a local number](#)

Phone conference ID: 22

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED] **On Behalf Of** Paul Brereton

Sent: Thursday, 26 March 2026 12:36 PM

To: Paul Brereton; Nicole Rose; Ben Gauntlett; Kylie Kilgour; Philip Reed; 22 [REDACTED]

22 [REDACTED]

Subject: Legal Team - Referrals

When: Thursday, 26 March 2026 4:00 PM-5:30 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Teams

Microsoft Teams meeting

Join: [https://teams.microsoft.com/meet22\[REDACTED\]](https://teams.microsoft.com/meet22[REDACTED])

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

[Need help?](#) | [System reference](#)

Dial in by phone

22 [REDACTED]

Australia, Sydney

[Find a local number](#)

Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED]@nacc.gov.au>

Sent: Thursday, 26 March 2026 12:27 PM

To: 22 [REDACTED]; Paul Brereton; Philip Reed; 22 [REDACTED]

Cc: Ben Gauntlett; Nicole Rose; Kylie Kilgour; 22 [REDACTED]

22 [REDACTED]

Subject: Media query discussion [SEC=OFFICIAL]

When: Thursday, 26 March 2026 12:45 PM-1:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting; 22 [REDACTED]

OFFICIAL

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet22> [REDACTED]

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

[Need help?](#) | [System reference](#)

Dial in by phone

22 [REDACTED] Australia, Sydney

[Find a local number](#)

Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED] <[REDACTED]@nacc.gov.au>

Sent: Sunday, 22 March 2026 8:43 PM

To: 22 [REDACTED] Paul Brereton

Subject: Stand up - 22 [REDACTED] [SEC=OFFICIAL:Sensitive, ACCESS=Legal-Privilege]

When: Thursday, 26 March 2026 10:00 AM-10:30 AM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting

OFFICIAL:Sensitive Legal-Privilege

Microsoft Teams meeting

Join: [https://teams.microsoft.com/join/\[REDACTED\]](https://teams.microsoft.com/join/[REDACTED])

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

[Need help?](#) | [System reference](#)

Dial in by phone

22 [REDACTED] Australia, Sydney

[Find a local number](#)

Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED]@nacc.gov.au>

Sent: Sunday, 22 March 2026 8:43 PM

To: 22 [REDACTED] Paul Brereton

Subject: Stand up - 22 [REDACTED] [SEC=OFFICIAL:Sensitive, ACCESS=Legal-Privilege]

When: Friday, 27 March 2026 10:00 AM-10:30 AM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting

OFFICIAL:Sensitive Legal-Privilege

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet22> [REDACTED]

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

[Need help?](#) | [System reference](#)

Dial in by phone

22 [REDACTED] Australia, Sydney

[Find a local number](#)

Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED] **On Behalf Of** Paul Brereton

Sent: Friday, 27 March 2026 10:53 AM

To: Paul Brereton; Nicole Rose; Ben Gauntlett; Kylie Kilgour; Philip Reed; 22 [REDACTED]

22 [REDACTED]

Subject: Mtg w Legal Team

When: Friday, 27 March 2026 12:00 PM-2:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Commr's Rm ; 22 [REDACTED]

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet22> [REDACTED]

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

[Need help?](#) | [System reference](#)

Dial in by phone

22 [REDACTED]

Australia, Sydney

[Find a local number](#)

Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED] **On Behalf Of** Paul Brereton

Sent: Tuesday, 23 December 2025 3:14 PM

To: Paul Brereton; Nicole Rose; Ben Gauntlett; Kylie Kilgour; Philip Reed

Subject: Statutory Office Holders Mtg

When: Friday, 27 March 2026 3:00 PM-4:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: 22 [REDACTED]

Microsoft Teams [Need help?](#)

[Join the meeting now](#)

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

Dial in by phone

22 [REDACTED] Australia, Sydney

[Find a local number](#)

Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 On Behalf Of Paul Brereton

Sent: Monday, 30 March 2026 9:50 AM

To: Paul Brereton; Nicole Rose; Ben Gauntlett; Kylie Kilgour; Philip Reed; 22

22

Subject: Legal Team - Referrals

When: Monday, 30 March 2026 1:15 PM-2:15 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting; 22

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet22>

Meeting ID: 22

Passcode: 22

[Need help?](#) | [System reference](#)

Dial in by phone

22

Australia, Sydney

[Find a local number](#)

Phone conference ID: 22

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 On Behalf Of Paul Brereton

Sent: Tuesday, 23 December 2025 3:11 PM

To: Paul Brereton; Philip Reed; 22

22

Cc: 22

Subject: SES Officers' Mtg

When: Monday, 30 March 2026 10:00 AM-11:00 AM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: 22

Microsoft Teams [Need help?](#)

[Join the meeting now](#)

Meeting ID: 22

Passcode: 22

Dial in by phone

22

Australia, Sydney

[Find a local number](#)

Phone conference ID: 22

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 On Behalf Of Paul Brereton

Sent: Monday, 23 March 2026 5:07 PM

To: Paul Brereton; Kylie Kilgour; 22

Cc: 22

Subject: Legal Team re Op Hay - Draft Advice and DM attached

When: Monday, 30 March 2026 3:00 PM-3:30 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting; 22

22

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet22>

Meeting ID: 22

Passcode: 22

[Need help?](#) | [System reference](#)

Dial in by phone

22

Australia, Sydney

[Find a local number](#)

Phone conference ID: 22

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED] **On Behalf Of** Paul Brereton

Sent: Monday, 30 March 2026 3:56 PM

To: Paul Brereton

Cc: 22 [REDACTED]

Subject: Breakout Meeting Room

When: Tuesday, 31 March 2026 9:30 AM-4:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: 22 [REDACTED]

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet22> [REDACTED]

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

[Need help?](#) | [System reference](#)

Dial in by phone

22 [REDACTED] Australia, Sydney

[Find a local number](#)

Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 On Behalf Of Paul Brereton

Sent: Monday, 30 March 2026 3:53 PM

To: Paul Brereton; Kylie Kilgour; 22

Subject: Mtg w Legal Team re 37(1)(a)

When: Wednesday, 1 April 2026 3:00 PM-3:30 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: 22

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet22>

Meeting ID: 22

Passcode: 22

[Need help?](#) | [System reference](#)

Dial in by phone

22 Australia, Sydney

[Find a local number](#)

Phone conference ID: 22

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 On Behalf Of Paul Brereton

Sent: Monday, 30 March 2026 4:01 PM

To: Paul Brereton; Nicole Rose; Ben Gauntlett; Kylie Kilgour; Philip Reed; 22

22

Subject: Mtg with Legal Insp INV - Chapt IV

When: Wednesday, 1 April 2026 10:30 AM-12:30 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting; 22

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet/22>

Meeting ID: 22

Passcode: 22

[Need help?](#) | [System reference](#)

Dial in by phone

22

Australia, Sydney

[Find a local number](#)

Phone conference ID: 22

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 On Behalf Of Paul Brereton

Sent: Thursday, 2 April 2026 10:10 AM

To: Paul Brereton; Nicole Rose; Ben Gauntlett; Kylie Kilgour; Philip Reed; 22
22

Subject: Chapter 6 - Meeting with Legal

When: Thursday, 2 April 2026 1:00 PM-3:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting; 22

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet22>

Meeting ID: 22

Passcode: 22

Help: 22

System reference: [https://teams.microsoft.com/l/meetup-](https://teams.microsoft.com/l/meetup-22)

22

Dial in by phone

22 Australia, Sydney

Find a local number: 22

Phone conference ID: 22

For organisers

Meeting options:

<https://teams.microsoft.com/meetingOptions/22>

Reset dial-in PIN: 22 - Irrelevant Material

-----Original Appointment-----

From: Philip Reed [22]@nacc.gov.au>

Sent: Thursday, 2 April 2026 9:29 AM

To: Philip Reed; Paul Brereton

Subject: Meeting with Attorney-General [SEC=OFFICIAL]

When: Tuesday, 7 April 2026 1:30 PM-3:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Parliament house Room M1 41

OFFICIAL

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet/22>

Meeting ID: 22

Passcode: 22

[Need help?](#) | [System reference](#)

Dial in by phone

22 Australia, Sydney

[Find a local number](#)

Phone conference ID: 22

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 On Behalf Of Paul Brereton

Sent: Tuesday, 7 April 2026 10:00 AM

To: Paul Brereton; Nicole Rose; Ben Gauntlett; Kylie Kilgour; Philip Reed; 22

22

Subject: Mtg w Legal

When: Tuesday, 7 April 2026 4:00 PM-5:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting; 22

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet/22>

Meeting ID: 22

Passcode: 22

[Need help?](#) | [System reference](#)

Dial in by phone

22

Australia, Sydney

[Find a local number](#)

Phone conference ID: 22

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED] <[REDACTED]@nacc.gov.au>

Sent: Wednesday, 8 April 2026 9:27 AM

To: 22 [REDACTED] Paul Brereton; Philip Reed; Ben Gauntlett; Kylie Kilgour; Nicole Rose; 22 [REDACTED]

Subject: Inspector INV - various items [SEC=OFFICIAL:Sensitive, ACCESS=Legal-Privilege]

When: Wednesday, 8 April 2026 10:00 AM-11:00 AM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting; 22 [REDACTED]

OFFICIAL:Sensitive Legal-Privilege

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet22> [REDACTED]

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

[Need help?](#) | [System reference](#)

Dial in by phone

22 [REDACTED] Australia, Sydney

[Find a local number](#)

Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: Secretariat <22 [REDACTED]@nacc.gov.au>

Sent: Friday, 28 November 2025 1:06 PM

To: Secretariat; Paul Brereton; Ben Gauntlett; Kylie Kilgour; Nicole Rose; Philip Reed;

22 [REDACTED]

22 [REDACTED]

Cc: 22 [REDACTED]

Subject: Operations Governance Committee Meeting - April 2026 [SEC=OFFICIAL]

When: Wednesday, 8 April 2026 12:30 PM-2:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting; 22 [REDACTED]

Moving due to clash with external meetings. Finalised Meeting Pack attached.

Microsoft Teams [Need help?](#)

[Join the meeting now](#)

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

For organizers: [Meeting options](#)

-----Original Appointment-----

From: 22 [REDACTED] **On Behalf Of** Paul Brereton

Sent: Thursday, 9 April 2026 11:29 AM

To: Paul Brereton; 22 [REDACTED]

22 [REDACTED]

Subject: 22 [REDACTED]

When: Thursday, 9 April 2026 4:00 PM-5:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting

Microsoft Teams meeting

Join: [https://teams.microsoft.com/meet22\[REDACTED\]](https://teams.microsoft.com/meet22[REDACTED])

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

[Need help?](#) | [System reference](#)

Dial in by phone

22 [REDACTED] Australia, Sydney

[Find a local number](#)

Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: NSAP Secretariat [REDACTED]@nacc.gov.au>

Sent: Tuesday, 16 September 2025 11:19 AM

To: NSAP Secretariat; Nicole Rose; Paul Brereton

Subject: Canceled: NSAP

When: Thursday, 9 April 2026 11:30 AM-2:30 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting; [REDACTED]

Importance: High

Good afternoon NSAP Panel members,

As decided at yesterday's NSAP, these meetings will now start at 11am Canberra time, to assist our staff in Perth.

Much appreciated,

[REDACTED]

Microsoft Teams [Need help?](#)

[Join the meeting now](#)

Meeting ID: [REDACTED]

Passcode: [REDACTED]

Join on a video conferencing device

Tenant key: [REDACTED]

Video ID: [REDACTED]

[More info](#)

For organizers: [Meeting options](#)

-----Original Appointment-----

From: 22
Sent: Thursday, 2 April 2026 5:44 PM
To: 22 Paul Brereton; Nicole Rose; Ben Gauntlett; Philip Reed; Kylie Kilgour; 22
22
Subject: NACC Confidential matter - Commission / Senior Counsel / Junior Counsel / Mallesons discussion of draft submissions
When: Thursday, 9 April 2026 10:00 AM-11:00 AM (UTC+10:00) Canberra, Melbourne, Sydney.
Where: Microsoft Teams Meeting

-----Original Appointment-----

From: 22
Sent: Thursday, 2 April 2026 5:40 PM
To: 22
22
Subject: NACC Confidential matter - Commission / Senior Counsel / Junior Counsel / Mallesons discussion of draft submissions
When: Thursday, 9 April 2026 10:00 AM-11:00 AM (UTC+10:00) Canberra, Melbourne, Sydney.
Where: Microsoft Teams Meeting

Dear all

As foreshadowed, this time is to discuss the draft submissions due on **20 April**.

In particular, Chapters 3 and 5 that Counsel has prepared and which were circulated earlier today.

22 We would be grateful if you could please forward this invite to the Commissioner and statutory office holders.

Thank you in advance for your time.

Kind regards

22

22

Senior Associate

T: 22

22

M: 22

22

E: 22

22

MALLESONS



mallesons.com

This communication and any attachments are confidential and may be privileged.

Microsoft Teams meeting

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Dial in by phone

22 [REDACTED] Australia, Sydney

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Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED] **On Behalf Of** Paul Brereton

Sent: Wednesday, 8 April 2026 4:52 PM

To: Paul Brereton; 22 [REDACTED]

Subject: NEMA Mtg - TO BE CONFIRMED - following NSAP

When: Thursday, 9 April 2026 1:30 PM-2:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting; 22 [REDACTED]

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet/22> [REDACTED]

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

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22 [REDACTED] Australia, Sydney

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Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED] **On Behalf Of** Paul Brereton

Sent: Thursday, 9 April 2026 10:59 AM

To: Paul Brereton; 22 [REDACTED]

Subject: 22 [REDACTED]

When: Thursday, 9 April 2026 10:50 AM-11:35 AM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet22> [REDACTED]

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

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22 [REDACTED] Australia, Sydney

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Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED] **On Behalf Of** Paul Brereton

Sent: Friday, 10 April 2026 2:49 PM

To: Paul Brereton; 22 [REDACTED]

Subject: AFP Matter

When: Friday, 10 April 2026 3:30 PM-4:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet/22> [REDACTED]

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

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22 [REDACTED] Australia, Sydney

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-----Original Appointment-----

From: 22 On Behalf Of Paul Brereton

Sent: Friday, 10 April 2026 11:31 AM

To: Paul Brereton; Nicole Rose; Ben Gauntlett; Philip Reed; 22

22

Subject: Mtg with Legal Team

When: Friday, 10 April 2026 1:00 PM-2:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting; 22

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet/22>

Meeting ID: 22

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Phone conference ID: 22

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-----Original Appointment-----

From: 22 [REDACTED] **On Behalf Of** Paul Brereton

Sent: Tuesday, 23 December 2025 3:14 PM

To: Kylie Kilgour; Paul Brereton; Nicole Rose; Ben Gauntlett; Philip Reed

Subject: TODAY ONLY Statutory Office Holders Mtg

When: Friday, 10 April 2026 4:00 PM-5:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where:

Importance: High

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Passcode: 22 [REDACTED]

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Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 On Behalf Of Paul Brereton

Sent: Tuesday, 23 December 2025 3:11 PM

To: Paul Brereton; Philip Reed; 22

22

Cc: 22

Subject: SES Officers' Mtg

When: Monday, 18 May 2026 10:00 AM-11:00 AM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: 22

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Passcode: 22

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Australia, Sydney

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Phone conference ID: 22

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED] <[REDACTED]@nacc.gov.au>

Sent: Tuesday, 19 May 2026 8:05 AM

To: 22 [REDACTED] Paul Brereton; Philip Reed; 22 [REDACTED]; Nicole Rose; Ben Gauntlett; Kylie Kilgour

Subject: Estimates preparation [SEC=OFFICIAL:Sensitive, ACCESS=Legal-Privilege]

When: Tuesday, 19 May 2026 2:00 PM-3:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting; 22 [REDACTED]

OFFICIAL:Sensitive Legal-Privilege

Microsoft Teams meeting

Join: [https://teams.microsoft.com/meet22\[REDACTED\]](https://teams.microsoft.com/meet22[REDACTED])

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

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Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED] **On Behalf Of** Paul Brereton

Sent: Tuesday, 12 May 2026 11:21 AM

To: Paul Brereton; Nicole Rose; 22 [REDACTED]

Subject: Lunch

When: Wednesday, 20 May 2026 1:00 PM-2:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Meat n Wine Co

-----Original Appointment-----

From: NACC - Comms Team [REDACTED]@nacc.gov.au>

Sent: Tuesday, 5 May 2026 3:45 PM

To: NACC - Comms Team; [REDACTED]

[REDACTED]

Cc: NACC - All Staff; [REDACTED]

Subject: Lunchtime seminar: Are Australia's anti-corruption watchdogs up to the task?

When: Thursday, 21 May 2026 12:00 PM-12:45 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting; [REDACTED]

[REDACTED]
[REDACTED]



Lunchtime seminar: Are Australia's anti-corruption watchdogs up to the task?

Join us on **Thursday 21 May from 12 pm AEST** for our next all-staff lunchtime seminar featuring Dr Yee-Fui Ng, Associate Professor and Director, Higher Degree by Research, at Monash University. Dr Ng will share insights from her recently published research – the first comprehensive, evidence-based assessment – of how Australia’s anti-corruption agencies actually operate.

Background information

Australia now has anti-corruption commissions at every level of government — but are they effective? New research by ANZSOG Academic Fellow Associate Professor Yee-Fui Ng (Monash University) provides the first comprehensive, evidence-based assessment of how these agencies actually operate. It is the first study of its kind in Australia’s 35-year history of state-based anti-corruption bodies, and will have direct practical relevance across jurisdictions.

The research report - [*Anti-Corruption Commissions: Roles, Powers, Accountability, and Effectiveness*](#) - draws on 58 interviews with former Premiers, Attorneys-General, commissioners, ombudsmen, and parliamentarians across all nine Australian jurisdictions, and examines the powers, independence, oversight and performance of anti-corruption commissions nationwide. Associate Professor Ng has also written about these issues in the context of recent controversies — including the NACC's investigation into Robodebt. A recent article of hers on the NACC investigation, first published in The Conversation, appears below.

Before the session, catch up on the [full report](#).

Feel free to bring your lunch and questions! We hope you can join us on the day.

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet22>

Meeting ID: 22

Passcode: 22

[Need help?](#) | [System reference](#)

For organizers: [Meeting options](#)

-----Original Appointment-----

From: 22 On Behalf Of Paul Brereton

Sent: Thursday, 21 May 2026 3:05 PM

To: Paul Brereton; 22

Cc: 22

Subject: 37(1)(a) Discussion with 37(1)(a)

When: Friday, 22 May 2026 11:00 AM-11:30 AM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting; 22

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet> 22

Meeting ID: 22

Passcode: 22

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For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED] **On Behalf Of** Paul Brereton

Sent: Tuesday, 23 December 2025 3:14 PM

To: Paul Brereton; Nicole Rose; Ben Gauntlett; Kylie Kilgour; Philip Reed

Subject: Statutory Office Holders Mtg

When: Friday, 22 May 2026 3:00 PM-4:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: 22 [REDACTED]

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For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 On Behalf Of Paul Brereton

Sent: Tuesday, 19 May 2026 4:59 PM

To: Paul Brereton; Nicole Rose; Ben Gauntlett; Kylie Kilgour; Philip Reed; 22

22

Cc: 22

22

Subject: Senate Preparation

When: Monday, 25 May 2026 2:00 PM-5:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: 22

NOTE:

If you have any suggested questions you would like to bring to the session, please bring them with you.

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Meeting ID: 22

Passcode: 22

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Phone conference ID: 22

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22
Sent: Monday, 25 May 2026 8:29 AM
To: 22 Paul Brereton; Paul Brereton; 22
Subject: Commissioner and counsel
When: Monday, 25 May 2026 6:00 PM-7:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.
Where: Microsoft Teams Meeting

You don't often get email from 22. [Learn why this is important](#)

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet/22>

Meeting ID: 22

Passcode: 22

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Phone conference ID: 22

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Tenant key: 22

Video ID: 22

[More info](#)

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)



[Privacy and security](#)

-----Original Appointment-----

From: 22 On Behalf Of Paul Brereton

Sent: Tuesday, 23 December 2025 3:11 PM

To: Paul Brereton; Philip Reed; 22

22

Cc: 22

Subject: SES Officers' Mtg

When: Monday, 25 May 2026 10:00 AM-11:00 AM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: 22

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Phone conference ID: 22

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-----Original Appointment-----

From: NSAP Secretariat [REDACTED]@nacc.gov.au>

Sent: Tuesday, 16 September 2025 11:19 AM

To: NSAP Secretariat; Nicole Rose; Paul Brereton

Subject: Canceled: NSAP

When: Occurs every 2 week(s) on Thursday effective 2/10/2025 from 11:00 AM to 2:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting; [REDACTED]

Importance: High

Good afternoon NSAP Panel members,

As decided at yesterday's NSAP, these meetings will now start at 11am Canberra time, to assist our staff in Perth.

Much appreciated,

[REDACTED]

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Passcode: [REDACTED]

Join on a video conferencing device

Tenant key: [REDACTED]

Video ID: [REDACTED]

[More info](#)

For organizers: [Meeting options](#)

-----Original Appointment-----

From: 22 [REDACTED] **On Behalf Of** Paul Brereton

Sent: Tuesday, 23 December 2025 3:14 PM

To: Paul Brereton; Nicole Rose; Ben Gauntlett; Kylie Kilgour; Philip Reed

Subject: Statutory Office Holders Mtg

When: Friday, 29 May 2026 3:00 PM-4:00 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: 22 [REDACTED]

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Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

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22 [REDACTED] Australia, Sydney

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Phone conference ID: 22 [REDACTED]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

-----Original Appointment-----

From: 22 [REDACTED]@nacc.gov.au>

Sent: Monday, 17 November 2025 10:33 AM

To: 22 [REDACTED] Paul Brereton; Ben Gauntlett; Kylie Kilgour; Nicole Rose; Philip

Reed; 22 [REDACTED]

Cc: 22 [REDACTED]

Subject: Operations Management Meeting

When: Friday, 29 May 2026 12:00 PM-1:30 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting; 22 [REDACTED]

Microsoft Teams

Help: 22 [REDACTED]

Join the meeting now: <https://teams.microsoft.com> 22 [REDACTED]

Meeting ID: 22 [REDACTED]

Passcode: 22 [REDACTED]

Dial in by phone

22 [REDACTED] Australia, Sydney

Find a local number: 22 [REDACTED]

Phone conference ID: 22 [REDACTED]

Join on a video conferencing device

Tenant key: ²²

Video ID: ²²

More info: ²²

For organisers

Meeting options:

[²²](https://teams.microsoft.com)

Reset dial-in PIN: ²²

-----Original Appointment-----

From: 22 On Behalf Of Paul Brereton

Sent: Thursday, 28 May 2026 4:36 PM

To: Paul Brereton; Ben Gauntlett; Kylie Kilgour; 22

22

Subject: Pentecost Mtg w Legal

When: Friday, 29 May 2026 10:30 AM-11:00 AM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: 22

Microsoft Teams meeting

Join: <https://teams.microsoft.com> 22

Meeting ID: 22

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